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A model-based approach for requirements engineering for systems of systems

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Abstract - Model-based systems engineering is a discipline of systems engineering in which the model forms the heart of all the systems engineering activities and is the basis of many of the project artefacts. Systems modelling is no longer viewed as simply a ‘good idea’ but is becoming an increasingly important part of any systems engineering project. The application of model-based systems engineering is becoming well understood at the systems level, however, there is a lack of research and subsequent industrial application at the system of systems level. This paper presents a model-based approach to requirements engineering for systems of systems. The approach is derived from a model-based systems engineering approach to requirements engineering, and therefore represents current best practice in systems of systems in terms of established standards and research. This paper builds upon and is an evolution of the initial foundations for model-based requirements engineering for systems of systems that were published in [1].

Keywords: Model-based systems engineering, requirements engineering, systems modelling, systems of systems

1 Introduction

Model-Based Systems Engineering (MBSE) describes an approach to systems engineering where the model forms the heart of all the systems engineering activities and is the basis of many of the engineering artefacts [2]. The benefits that can be realized when applying a model-based approach compared to a more document-centric approach are well known, and include reduced development time, enhanced analysis capability and increased potential for re-use.

In order to realize these benefits, however, there are a number of areas that must be addressed [3]:

- People – there must be properly-educated, trained, experienced people available who hold the appropriate competence for their roles.
- Process – in order to realize MBSE capability, there must be an effective set of processes in place, properly deployed and available to all people.

In the world of system engineering there are an increasing number of approaches that address these three areas and are being widely applied in industry [4]. In the world of systems of systems (SoSs) engineering, however, there is a dearth of well-developed approaches available. One example of this is the area of model-based requirements engineering (MBRE) where there are established approaches for MBRE at the systems level [3] and an acknowledged lack of approaches at the system of systems (SoS) level [5]. This paper addresses that need by providing a process-based approach to model-based requirements engineering for SoSs.

1.1 SoS-specific requirements on engineering approaches

There is a wide range of possible SoSs, and any approach to MBRE for SoSs must be applicable to each. This range includes the following four types of SoS [6]:

- Virtual SoSs, that lack a central management authority and a centrally agreed upon purpose for the SoS.
- Collaborative SoSs, in which constituent systems interact more or less voluntarily to fulfill agreed upon central purposes.
- Acknowledged SoSs, which have recognized objectives, a designated manager, and resources for the SoS; however, the constituent systems retain their independent ownership, objectives, funding, and development and sustainment approaches.
- Directed SoSs, which is an integrated system of systems built and managed to fulfill specific purposes. It is centrally managed during long-term operation to continue to fulfill those purposes as well as any new ones the system owners might wish to address.

Researchers have proposed various characterisations of SoSs. A widely-known characterisation is given in [7], and includes:

- Tools – ‘sharp’ tools are required, particularly for automation, but not just in the form of CASE tools. Other tools will include notations, architectural frameworks, and so on.
• Operational independence of elements, where constituent systems have the ability to operate independently.
• Managerial independence of elements, where constituent systems do operate independently.
• Evolutionary development, where the function and purpose of the SoSs evolve over time.
• Emergent behaviour, where behaviours exhibited in the SoS do not exist in any constituent system.
• Geographic distribution, where the geographic extent of the SoS is large.

The operational and managerial independence of constituent systems means that the management of requirements exists in different constituent systems as well as at the SoS level, potentially leading to competing and conflicting requirements which must be controlled in some way. Therefore, as well as all the considerations present in MBRE for systems, there are features unique to engineering for SoSs which must be addressed [5]:

• The perspectives of the SoS and the constituent systems must be addressed. This includes the identification of capabilities for the SoS and also the needs of each individual constituent system. The goals and requirements of individual constituent systems may duplicate or conflict with the goals and requirements amongst other constituent systems.
• The current and future needs of the SoS must be considered against the capabilities of the individual constituent systems. This includes understanding how best to engineer individual constituent systems, understanding how the capabilities provided by these constituent systems can be combined to meet the goals of the SoS and understanding the needs on the SoS’s environment. Over time, it’s likely that unplanned emergent behaviours - which can be desirable or undesirable - appear in the SoS. The requirements for the overall SoS need to evolve and adapt to cope with this.
• The lifecycle methodologies of constituent systems are likely to be different, since by definition the constituent systems in an SoS are independent. They are also likely to be different stages in their lifecycles, with some constituent systems relatively young, and some well into their maintenance phase.

This paper defines a process-based approach to model-based requirements engineering at the system of systems level, which allows requirements engineering at both constituent level and SoS level. We present a case study to demonstrate the application of this process, demonstrating how to model a holistic view of the SoS requirements view as well as requirements of constituent systems. Our case study does not demonstrate long-term management of requirements in an SoS with explicit handling of emergent features and continuous evolution. Long-term requirements management for SoSs is considered as future work.

1.2 Model-based requirements engineering for systems of systems

It is essential that any new approach builds on existing best-practice and does not seek to ‘re-invent the wheel’. This paper takes as its start point the Approach to Context-based Requirements Engineering (ACRE) [3]. ACRE has been applied very successfully at the systems level, but has not yet been applied at the system of systems level.

Existing best practice (for systems engineering) is found in best-practice guides, such as the capability maturity model integration (CMMI) [8,9 & 10] and the US DoD ‘Systems Engineering Guide for Systems of Systems - Essentials’ [11]. ISO standards, the most significant of which in this work is ISO 15288 [12], are also important, as are best-practice model-based systems engineering approaches such as [13].

Whilst none of these best-practice sources individually contain enough information for the research, when the relevant sections of each had been identified, it was possible to create a more complete set of requirements for this work.

Based on all of these source requirements, a number of use cases were drawn up that could be traced back to the source requirements. The use cases were used to put the source requirements into the context of this research. The proposed approach for MBRE for SoSs could be demonstrated to satisfy the use cases. Then, through traceability views, it is also possible to show which of the source requirements they meet.

It is therefore vital that any approach to MBRE can manage requirements at both the constituent systems level and the SoS level. SoS requirements management also requires a long-term management strategy for handling SoS evolution and emergent behaviours.
An approach for context-based requirements engineering

As a start point for developing an approach for MBRE for SoSs, a number of approaches for requirements engineering were considered [13]. The approach that was decided upon was the ACRE approach, for the following reasons:

- It follows a true MBSE approach. ACRE describes a requirements ontology that is then used as a basis for a number of views that can be used to visualize a complete set of requirements.
- The ACRE approach does not dictate any specific process and hence it may be used with any process of methodology.
- The ACRE approach may also be used at different levels of project on terms of scale (from a small, one-week project to a large multiyear project) and in terms of rigor (from non-critical to mission-critical systems).
- The ACRE approach may also be visualized using any notation, or combination of appropriate notations.

The flexibility of the approach, therefore, was the primary reason for selecting ACRE as the starting point for an SoS MBRE approach. This section introduces in more detail the ACRE approach: the ontology is presented in Section 2.1, and the framework is detailed in Section 2.2.

2.1 The ACRE ontology

In order to capture and describe the concepts and terminology, an ontology was introduced. An ontology provides a visualisation of all the key concepts, the terminology used to describe them and the inter-relationships between said concepts. The ontology, however, is much more than just a data dictionary and plays a pivotal role in the definition and use of any rigorous framework.

The use of ontologies for defining frameworks for architectures, such as enterprise architectures, process architectures, system architectures and so on, is one that is well-established and used extensively throughout industry. For examples of the use of ontologies, see [4], [14] and [15]. Whenever any framework is defined in terms of a set of views, then an ontology is essential. It is the ontology that enforces the consistency and rigour demanded by such frameworks.

The ontology introduced here will cover all of the concepts pertinent to model-based requirements engineering and a number of views will be defined based on this ontology. Each view will focus on, and expand upon, a subset of the ontology and instantiate, or realise, specific concepts in the context of a real system or project.

Based on the results of a survey of modelling techniques, SysML was decided upon for the modelling notation for this work [16]. The choice of SysML was due to a number...
of reasons, including its widespread use in industry, extensive tool support and flexibility of use. The ACRE ontology is defined using a SysML block definition diagram in Figure 2 below.

![ACRE ontology diagram](image)

Figure 2. The ACRE ontology

The ontology in Figure 2 shows that there is an abstract concept of a ‘Need’ that has three types: ‘Requirement’, ‘Capability’ and ‘Goal’. One or more ‘Need’ is elicited from one or more ‘Source Element’. One or more ‘Rule’ constrains one or more ‘Need’.

One or more ‘Use Case’ elements describe the context of each ‘Need’ via the ‘Context’. There are two types of context shown here: the ‘System Context’ and the ‘Stakeholder Context’, although this list is incomplete. Note that the original ACRE approach is aimed at system (or constituent system) level and, therefore, there is no reference to a system of systems here.

One or more ‘Scenario’ validates one or more ‘Use Case’ and there are two types of ‘Scenario’ – the ‘Semi-formal Scenario’ and the ‘Formal Scenario’.

### 2.2 The ACRE framework

The ACRE approach comprises a number of pre-defined views that are based on the ACRE ontology. Figure 3 shows the set of views in the ACRE framework.

![ACRE framework diagram](image)

Figure 3. The ACRE framework

These views are described as follows:

- The Source Element View contains all relevant source information that is required to specify the system requirements. It is essential that the origin of all requirements is known and this is what this view records. This view is used primarily as a mechanism to establish traceability and provide links between the requirements and any other aspect of the system.
- The Requirement Description View contains structured descriptions of each of the needs, including requirements, goals and capabilities. The main purpose of this view is to describe each individual requirement according to a pre-defined set of attributes. The attributes will vary depending on a number of factors. This view is primarily used for managing the requirements of a system and is the basis of implementation for many current commercial requirements management tools. Each requirement description provides a non-contextual description of the requirement.
- The Rule Set Definition View contains rules that may have to be applied to each requirement definition. For example, these may be complexity rules in the form of equations of more general text-based rules.
- The Requirement Context View contextualises requirements, giving them meaning by looking at them from a specific point of view. This is known as putting the requirements into context and forms the basis of the approach presented in ACRE. Without a context, requirement descriptions may be interpreted in different ways depending on the viewpoint of the reader. It is essential then, that each requirement be looked at from different points of view, or in different contexts. When a requirement is put into context it is known as a ‘use case’ and by considering these use cases and the relationships between them and other use cases or stakeholders, it is possible to generate a complete point of view, or context. These contexts may be based on a number of elements, such as stakeholders or levels of hierarchy in a system.
- The Context Definition View identifies the points of view that are explored in the Requirement Context View. These points of view, or contexts, may take many forms including stakeholders and levels of hierarchy in a system.
- The Validation Views provide the basis for demonstrating that the requirements can be met or complied with in some way. These views can be informal scenarios, such as those based on sequence diagrams at various levels of abstraction, or they may be formal, such as mathematical-based scenarios.
- The Traceability Views. A key part of any requirements engineering endeavour is to provide traceability both to and from the original requirements. Traceability relationships may be ‘implicit’ and ‘explicit’. Implicit relationships are inherent in the modelling language itself. Explicit
relationships are not inherent in the modelling notation but are dependent on the application of the modelling. These relationships can be identified directly from the ontology and the framework. It is often necessary, therefore, to define exactly where the traceability relationships exist. Indeed, it is possible to trace between almost any system element and any element in the framework.

3 Applying ACRE to SoSs

The next step in the research was to define a set of processes that could be used to describe the approach. It was decided to use the ACRE ontology and framework as a start point and to define processes based around them. This would enable the first draft of the processes to be defined and then applied to a test model in order to assess the suitability of the process.

3.1 Defining the processes

The processes were defined using a best-practice model-based approach known as the ‘seven views’ approach [14]. The processes were identified based on the use cases and then defined according to the approach.

These processes were then applied to a test model in order to assess their suitability for SoSs. This test model is an SoS that represents emergency service providers [19] and will be discussed later in this paper. Based on the experience of applying these processes, it was then possible to refine the processes based on the lessons learned and to re-visit the original ACRE ontology and framework.

One of the features of ACRE is that it is based on a context-based approach to requirements engineering. This context-based approach for systems engineering is particularly interesting from the point of view of SoSs, bearing in mind the following points:

- A context represents a system from a specific point of view.
- An SoS may be thought of as a different, higher-level point of view of a set of systems. Therefore, a context exists at both the system and SoS level [18].

Bearing these points in mind, it was anticipated that most of the knowledge and experience of applying ACRE at a systems level could be re-used, to a certain extent, at the SoS level as exactly the same modelling techniques could be applied.

3.2 The SoS-ACRE approach

The new approach for MBRE for SoSs, known as SoS-ACRE, comprises the following elements:

- The ontology, where all the key concepts and terminology are defined.
- The framework, where all the necessary views are defined.
- The process set, where all the processes necessary to generate the views in the framework were defined.

Each of these is expanded upon on the following sections: Section 3.2.1 defines the SoS-ACRE ontology, the framework is defined in Section 3.2.2 and the processes are given in Section 3.2.3.

3.2.1 The SoS-ACRE ontology

The SoS-ACRE ontology was based on the ACRE ontology and can be seen below.

![Diagram of the SoS-ACRE ontology]

Figure 4. The COMPASS ontology

The first point to notice here is that the ontology here is very similar to the original ACRE ontology. The area where the ontology has changed is in the definition of the systems that relate to the context. In the updated ontology it can be seen that the ‘System Context’ represents the need of two types of ‘System’: the ‘Constituent System’ and the ‘System of System’ (that itself is made up of a number of ‘Constituent System’).

3.2.2 The SoS-ACRE framework

The SoS-ACRE framework took as its starting point the ACRE framework. The SoS-ACRE framework for SoSs is shown in the diagram below.

![Diagram of the SoS-ACRE framework]
The new framework is again very similar to the original ACRE framework. It was found that the basic ACRE approach could be applied at both the system and SoS level. However, this still left some gaps as, although a context could be defined at both the constituent system and SoS level, there was a need to understand the relationships between them. This resulted in the need to define two new views that are necessary when modelling requirements for SoSs:

- The ‘Context Interaction View’. A context can be defined at both the constituent system and SoS level, but these contexts need to be related together. For example, the capabilities of an SoS need to be mapped to the requirements of the underlying constituent system that realize them. The purpose of this view, therefore, is to allow the interactions between the SoS context and its constituent system contexts to be visualized. The Context Interaction View expands upon the SoS context and also combines a number of constituent system contexts.

- The ‘Validation Interaction View’. It is possible to generate a number of scenarios for any context that can be used for validation purposes. Therefore, if a set of validation views exists at the SoS level and a set also exists for each constituent system, then there must be some relationship between them. The Validation Interaction View satisfies the SoS context by combining the set of constituent system validation views.

By enhancing the original ACRE framework with these new views it was now possible to use this framework as a basis for the SoS-ACRE processes.

### 3.2.3 The SoS-ACRE processes

The SoS-ACRE processes describe the approach taken to generate the views in the framework, according to the ontology. The processes were defined using the seven-views approach to process modelling, which resulted in a set of eight processes being defined, as shown in the diagram below.

![Diagram of SoS-ACRE processes](image)

The diagram here shows the library of processes (known as the ‘process content view’ in the seven views approach) that were defined for SoS requirements. The ‘SoS Requirements Engineering Process’ has four processes defined that are described briefly as:

- ‘SoS Requirements Engineering’. The overarching process that controls the requirements engineering.
- ‘Requirements Elicitation Process’. The process where the initial requirements are elicited from the relevant parts of the source elements
- ‘Context Process’. This process defines a context at either the constituent system or SoS level.
- ‘Verification and Validation Definition Process’. This process defines the verification and validation criteria for the SoS.

In Section 1.1 we suggested that SoS requirements engineering needs to account for dual views of the requirements as well as a particularly challenging management process (due to emergent features, mismatched constituent lifecycles and continuous evolution). Here we briefly describe the ‘SoS Requirements Management Process’, which has five processes defined:

- ‘Requirements Change Process’ that controls changes to the constituent system or SoS requirements.
- ‘CS Process Analysis’ that allows the management processes of a constituent system to be understood.
- ‘Requirement Control Process’ that ensures that all requirement changes are agreed to and commitment is obtained.
- ‘Requirements Monitor Process’ that allows changes in requirements at both the constituent system and SoS level to be identified.
- ‘Traceability Process’ that allows traceability views to be set up.

A low level description of these processes using the other six of the seven views is not within the scope of this paper. The processes are defined in full in [20].

These processes were executed in different sequences to satisfy the project use cases.

### 4 Testing the approach

This section discusses how the SoS-ACRE approach was tested. This consisted of both verification and validation of the processes before moving on to industrial trials.
Due to the nature of the test model, the focus was on verifying the engineering processes; verifying management processes is the object of current research.

4.1 Verifying the processes – the LESLP case study

In this section we illustrate the requirements engineering processes developed in this paper. We use an SoS case study based upon a collection of emergency services collaborating in response to a major incident. In Section 4.1.1, we provide a background to the case study and Section 0 we enact the requirements engineering processes.

4.1.1 Case Study Background

We base this work on the Major Incident Procedure Manual developed by then London Emergency Services Liaison Panel (LESLP) [19]. As described in [21, 22], the system formed by the collaboration of emergency services may be considered an SoS in Maier’s terms [7] and characterized as an acknowledged SoS [6].

The LESLP manual defines procedures which are required from the different emergency services upon the formation of a major incident response. It is this document which forms the main basis for eliciting requirements for the case study.

4.1.2 Requirement Engineering for the LESLP Case Study

As mentioned above, we enact only the requirements engineering processes on the LESLP case study. The reason for this limitation is due to the nature of the study and of the management processes themselves. The SoS requirements management processes described in this paper require knowledge of the management structure of the individual constituent systems, which are not available to us in this work. We feel that, whilst we could derive some of this information from the procedure manual, it would not be reflective of the actual use of the processes and not a valid verification of the processes. Therefore this element will form a piece of future work.

We begin requirements modelling using the ‘SoS Requirements Engineering’ process in which the source elements are initially identified. The ‘Source Element View’ (SEV) in Figure 7 shows that there are 3 sources for deriving requirements: the 7th edition of the LESLP Major Incident Procedure Manual; a technical report; and a conference paper. A note is added to state that procedure manuals for the individual constituent systems may also be source elements for further iterations of the process.

Given the source elements, the next step of the process is to identify the constituent systems and the stakeholders of the SoS. These are captured in ‘Context Definition Views’ (CDV) where each entity is considered as a context for the requirements elicited later. Figure 8 presents a CDV for the SoS constituents and Figure 9 presents the CDV of the stakeholders of the SoS. In Figure 8, the SoS is composed of multiple constituent systems, which may be an emergency service (Police, Fire, Coastguard or Ambulance), a communication system, the armed forces or local authority. Figure 9, identifies three top-level stakeholder types – Customer, External and Supplier. We identify subtypes for each; for example, Customer may include Casualty, Bystander and Media. The diagram shows that each type is incomplete, and may require further effort to ascertain additional stakeholders.

The next stage of the process is to signal the start of the ‘Requirements Elicitation Process’, where initial requirements are elicited from the relevant parts of the

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**Figure 7. Source Element View for LESLP Case Study**

**Figure 8. Context Definition View for LESLP constituent systems**

**Figure 9. Context Definition View for LESLP stakeholders**
source elements. This process results in the definition of a ‘Requirements Definition View’ (RDV), as shown in Figure 9. The RDV shows the top-level requirement to ‘Respond to Major Incident’ which is broken into sub-requirements which must be fulfilled. We trace back to the LESLP Procedure Manual source element (though this could conceivably form a separate diagram) to ensure there is adequate traceability of requirements. A comment is provided to state that further effort is required for this case study to elicit additional requirements.

Figure 10. Requirements Definition View for LESLP Case Study

For this case study, this is the end of the ‘Requirements Elicitation Process’. In a larger study, there should be a process of identifying needs and requirements, involving multiple source elements.

The completion of the ‘Requirements Elicitation Process’ results in starting the ‘Context Process’ firstly for the SoS and subsequently for each individual constituent system. We therefore begin with defining the ‘Requirement Context View’ (RCV) for the SoS, presented in Figure 11. The RCV places the requirements in context – defined as use cases. Each use case should be traceable from the requirements identified in the RDV. For each use case, we identify the stakeholders of the SoS who also have some involvement or interest. For example, in Figure 11, the ‘Assist Public’ use case has some involvement with the Casualty stakeholder, and is a part of the ‘Take Action’ use case, which in turn extends the high-level use case ‘Respond to Major Incident’.

The ‘Context Process’ continues with internal reviews to ensure completeness and consistency. The completion of this check results in the initiation of the ‘Verification and Validation Definition Process’ for the given context. In this case we enact the process for the SoS context.

Figure 11. Requirement Context View for LESLP SoS

In the ‘Verification and Validation Definition Process’, we define scenarios for each use case for a given context. We partially demonstrate this process for the SoS context by considering two possible scenarios for the ‘Assist Public’ use case identified above. For the basis of this work, we define two semi-formal scenarios in the form of ‘Validation Views’ (VV) as shown in Figures 12 and 13. In these two VVs, we consider possible interactions between the two entities (Casualty stakeholders and the SoS) which are involved in the Assist Public use case. These VVs do not consider how the SoS performs the internal actions – these will follow when considering the individual constituent system contexts. As such, they are used at a later stage to ensure there is some consistency in the way in which each entity relates to a given requirement.

Figure 12. Validation View 1 for Assist Public Use Case

Figure 13. Validation View 2 for Assist Public Use Case
When each use case has been validated for the SoS, the ‘Verification and Validation Definition Process’ is completed, and we return to the ‘Context Process’ where additional reviews are performed. This completes the ‘Context Process’ for the SoS, returning to the ‘SoS Requirements Engineering Process’ and subsequently starting the ‘Context Process’ for each constituent system. We omit the remainder of the RCVs and VVs for space reasons, however they are available in [20].

The final stage of the ‘SoS Requirements Engineering Process’ is to ensure consistency in interactions between the stakeholders and constituent systems as mentioned earlier.

4.2 Validating the processes – satisfying the original requirements

The previous section looked at the verification of the MBRE for SoS processes and considered whether the processes worked. This is in line with Boehm's definitions of verification and validation [23], where verification asks "are we building the system right?". By this, we ensure we are building a system (in this case the MBRE for SoS processes) in the right way so that it works. In this section we briefly consider the validation of the processes or as stated by Boehm – "are we building the right system?". That is, are the processes fit for purpose? This is done by ensuring that the processes trace back to the requirements in context that were shown in Figure 1, and through to the original requirements and their sources.

As was stated previously, the approach taken to define the processes was based on the ACRE approach. A single model was produced that contained the requirements for SoS-ACRE and the process definitions (based on the seven views approach). As both the ACRE and seven views approaches are true model-based systems engineering approaches, then it is a simple matter to combine the artefacts of both into a single SysML model. The model was also fully traceable as follows:

- The SoS-ACRE processes were executed in sequences as scenarios. These scenarios were then traced back to the project use cases. (‘Validation View’ to ‘Requirement Context View’).
- The use cases represent the original requirements in the context of the project’s constituent systems. For traceability, these use cases were traced back to the original requirements. (‘Requirement Context View’ to ‘Requirement Description View’).
- The original requirements were derived from a number of requirements sources, such as standards, best-practice guides and project documentation. (‘Requirement Description View’ to ‘Requirement Source View’).

This traceability was built into the model and thus traceability views corresponding to the relationships between the views detailed above can now be automatically produced.

By establishing this traceability, the processes were validated, being shown to meet their use cases (requirements in context), which in turn were traced to their original requirements and from there to their sources.

4.3 Industrial trials

This work has been carried out as part of the EU FP7 project COMPASS [17], part of which has been concerned with the provision of case studies that may be used to verify the SoS-ACRE approach.

Now that the SoS-ACRE processes have been verified and validated it was possible to perform another iteration of the development process in order to refine the processes before moving on to full industrial trials. The industrial trials consist of two full case studies. The first study constitutes a home audio-video ecosystem where networked systems such as TV, home cinema, and DVD deliver digital content from internal or external sources to multiple users. In this domain a major area of concern are the digital rights management (DRM) contracts on the content. The second example is dynamic coordination of healthcare services in response to an accident (call management, dispatching, triage, hospital management systems, etc.).

5 Conclusions

This paper has presented an approach to carrying out model-based requirements engineering that is suitable for systems of systems.

The original requirements for the work were taken from a number of sources, including standards, best-practice guides, papers and project documentation. Not only did the work result in an MBSE approach for requirements for SoSs, but the approach taken to carry out the work was itself an MBSE approach.

The resultant approach comprises and ontology, a framework and a set of processes.

The approach taken was based on the best-practice ACRE approach and defined an extra set of system of systems views. The current position of the work is that it has been applied to the LESLP test model and will now be applied to multiple case industrial case studies as part of the overall validation.
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